

TargetProcess:Planning

User Guide

v.1.0 (draft)

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TargetProcess:Planning 1.0 is a web-based project management tool that powers agile software development processes, focusing on Project Planning and Tracking practices. TargetProcess supports Extreme Programming and other modern methodologies.

Login

After TargetProcess:Planning system installation, you could login using the following access parameters:

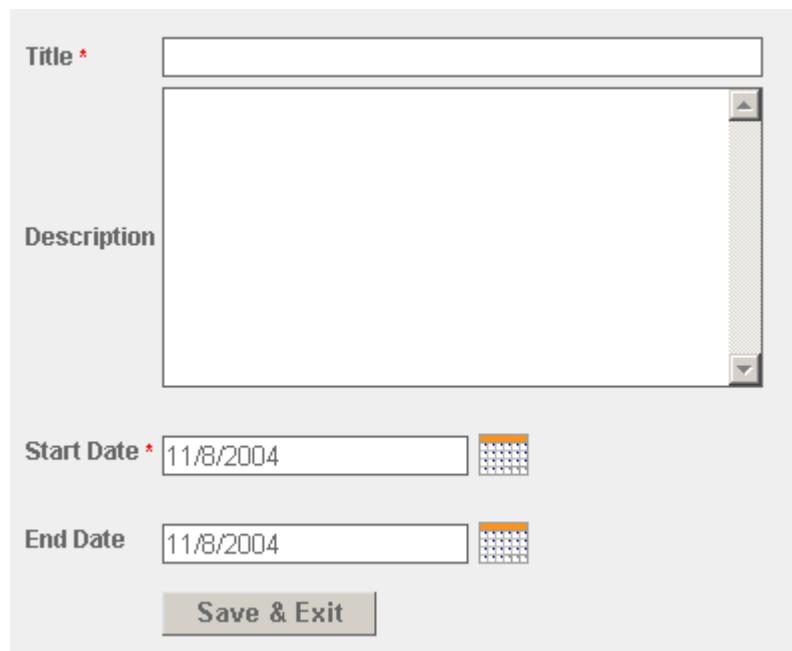
Page: **http://<your domain>/login.aspx**

Login: **admin**

Password: **admin**

Add Project

On the first step, you should add new project. Login into the system and click **Add Project** link on the left. The new window will appear:



The screenshot shows a web-based form for adding a new project. The form has the following fields:

- Title ***: An input field with no value.
- Description**: A large text area with no content.
- Start Date ***: An input field containing "11/8/2004" with a calendar icon to its right.
- End Date**: An input field containing "11/8/2004" with a calendar icon to its right.
- Save & Exit**: A button at the bottom of the form.

Fill project **Title** and **Start Date** fields (**End Date** is not a mandatory field, since it quite possible that projects might not have deadline) and push **Save & Exit** button. The page will be reloaded and new project will appear in the list.

Add Users

Project teams can be formed from system users. To add required users, login into the system and click **Users** link on the top right corner of the screen. Then click **Add User** link. New window will pop-up.

Name *	<input type="text"/>
Surname	<input type="text"/>
Email	<input type="text"/>
Login *	<input type="text"/>
Password *	<input type="text"/>

Save & Exit

Fill **Name**, **Login** and **Password** fields and push **Save & Exit** button. TargetProcess is not intended to be used in high-secure environments. We believe that good team can not be build without trust, so there is no different permissions in TargetProcess:Planning. However, user roles might be added in future to make interface more usable.

Project Planning: First Release

When you have added the project and system users, it is time to start project plan creation. TargetProcess:Planning supports iterative development.

Iterative project planning approach described in many sources. We recommended “*Planning Extreme Programming*” book by Kent Beck, Martin Fowler [<http://www.amazon.com/exec/obidos/tg/detail/-/0201710919/002-5598678-3693648>] if you don’t know how to start. The other sources are in [Appendix A](#). Basically, agile planning process consists of the following steps:

1. **Create User Stories.** Estimate each User Story using any kind of abstract units. It may be hard to understand first time, but in general it is not important what kind of unit you are using. The main idea is that units will remain the same during the whole project. For example, you may measure effort in “green frogs”. Let’s say, “Internationalization feature” may take 15 “green frogs” to implement and “Users Authentication” just 4 “green frogs”. Only two things are important:
 - a. Effort units will remain the same during the whole project
 - b. Iterations’ **Velocity** measures in the same effort units
2. **Create a Release** with Start and End dates
3. **Split the Release on several Iterations of equal length** (it is recommended to make iteration from 2 weeks to 1 month length, depending on your environment and project size)
4. **Assign several most valuable or risky User Stories** on the first iteration
5. Complete as many User Stories as possible during the first iteration and **define first iteration’s Velocity**. The iteration velocity is just the sum of all implemented User Stories’ effort during the iteration. For example, during the first iteration (Iteration #1) you have implemented the following User Stories:
 - a. Users Authentication – 4 “green frogs”
 - b. Users’ contact information management – 3 “green frogs”
 - c. Forms validation – 2 “green frogs”
 - d. Internal mailing engine – 7 “green frogs”

The Velocity of the first iteration will be

$$\text{Velocity} = 4+3+2+7 = 16 \text{ “green frogs”}$$

Then you set the velocity of the next iteration based on velocity of the previous iteration. It is reasonable to suppose that your team will do at least as much as it was in previous iteration. In our case, the predicted velocity of Iteration #2 will be exactly 16 “green frogs”.

That’s all in fact. You get serious advantages using this iterative approach:

- You can predict with very good probability how much tasks project team will accomplish during the next iteration, and you can make fair prediction about the true release date.

- The most valuable features and requirements will be implemented first. This is a good thing for customer and for the project as well.
- You can easily change the plan based on customer real needs. System requirements **will change**, and change requests could be handled much more effectively.

Let's check how TargetProcess can help you in agile project planning.

Create Project Team

Project team may be created from the all available system users. So if you want to add new team member that does not have system account, you should create a new account first, as described in [Add User](#) section.

To create project team, choose the project from the projects list and click **Team** link



The interface is quite straightforward. Use **Add To Team** and **Remove From Team** buttons to build a team. Push **Assign** button to apply changes. *Note: the assignments will not be accepted if you don't push the Assign button.*

Add Release

Choose project and click **Add Release** link on the left. The new window will pop-up.

Name *	<input type="text" value="Release #1 (Walking Skeleton)"/>
Goal	<p>In this release we will create basic system (so-called walking skeleton) to prove main architectural concepts</p>
Start Date *	<input type="text" value="11/8/2004"/> 
Finish Date	<input type="text" value="12/1/2004"/> 
Automatically generate iterations on release creation? <input checked="" type="checkbox"/>	
Iteration duration <input type="text" value="2"/> weeks	
<input type="button" value="Save & Exit"/>	

TargetProcess may automatically generate iterations for new release. It is required to set **Start Date**, **Finish Date** and **Iteration duration** in weeks. Then push **Save & Exit** button. The system will create required iterations with default names like (Iteration #1.1). After that, you may edit iterations' parameters like **Description** and **Velocity**.

Add User Stories

Choose the project and click **Add User Story** link on the left. The new window will pop-up.

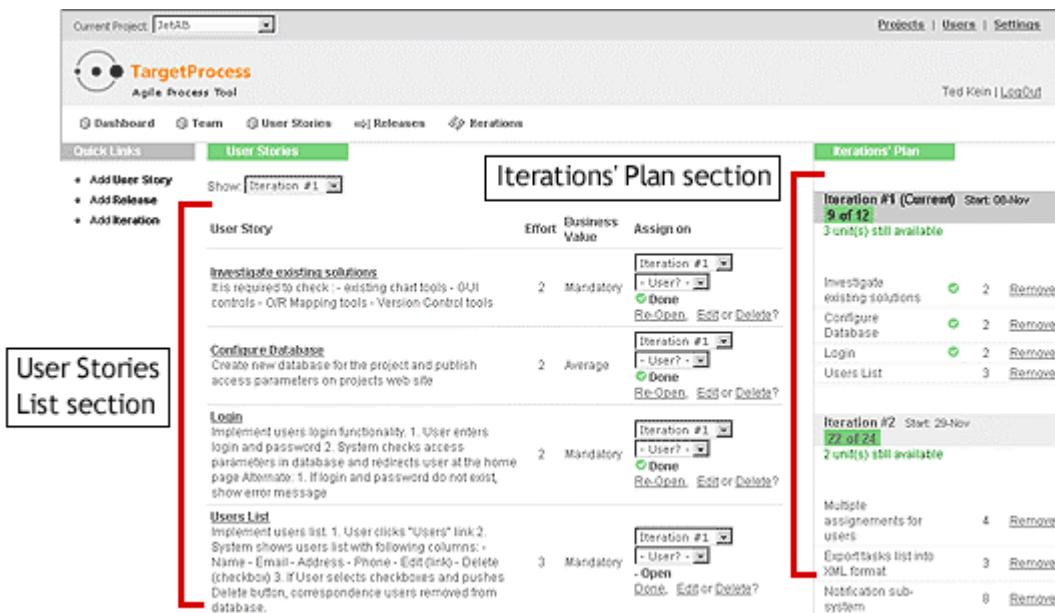
Title * <input type="text" value="Users List"/>	Implement users list. 1. User clicks "Users" link 2. System shows users list with following columns: <ul style="list-style-type: none"> - Name - Email - Address - Phone - Edit (link) - Delete (checkbox) 3. If User selects checkboxes and pushes Delete button, correspondence users removed from database.	
Description Effort * <input type="text" value="3"/> Business Value <input type="button" value="Mandatory"/> <input type="button" value="Risk"/> <input type="button" value="High"/> Iteration <input type="button" value="Iteration #1"/>		
<input type="button" value="Save & Exit"/> <input type="button" value="Save & Add New >"/>		

There are only two mandatory fields: **Title** and **Effort**. As described in [Project Planning: first release](#) section, effort measures in any units, for example, “green frogs”. **Description** field should contain user story’s details. It is recommended to specify sufficient details to describe what should be implemented. **Business Value** indicates user story’s value from customer’s point of view. The most valuable user stories should be implemented as early as possible. You may assign a user story on iteration using **Iteration** drop-down (by default new user story puts into Back Log).

You will usually add several user stories in a row. The **Save & Add New** button will help in this case.

Assign User Stories on Iterations

As mentioned in [Add User Stories](#) section, you can assign user story on iteration while adding the user story. But more common practice is to plan iterations using User Stories screen. Choose the project and click **User Stories** link. The user stories screen will appear. The screen consists of two main sections: User Stories List and Iterations’ Plan as shown on the picture below:



User Stories List section

Iterations' Plan section

User Story	Effort	Business Value	Assign on
Investigate existing solutions It is required to check : - existing chart tools - GUI controls - O/R Mapping tools - Version Control tools	2	Mandatory	Iteration #1 - User? - Done Re-Open, Edit or Delete?
Configure Database Create new database for the project and publish access parameters on projects web site	2	Average	Iteration #1 - User? - Done Re-Open, Edit or Delete?
Login Implement users login functionality. 1. User enters login and password 2. System checks access parameters in database and redirects user at the home page Alternate: 1. If login and password do not exist, show error message	2	Mandatory	Iteration #1 - User? - Done Re-Open, Edit or Delete?
Users List Implemented users list. 1. User clicks "Users" link 2. System shows users list with following columns: - Name - Email - Address - Phone - Edit (link) - Delete (checkbox) 3. If User selects checkboxes and pushes Delete button, corresponding users removed from database.	3	Mandatory	Iteration #1 - User? - Open Done, Edit or Delete?

Iterations' Plan

Iteration #1 (Current) 9 of 12 3 unit(s) still available
Investigate existing solutions Configure Database Login Users List

Iteration #2 Start: 29-Nov
27 of 24
2 unit(s) still available

- Multiple assignments for users
- Export tasks list into XML format
- Notification sub-system

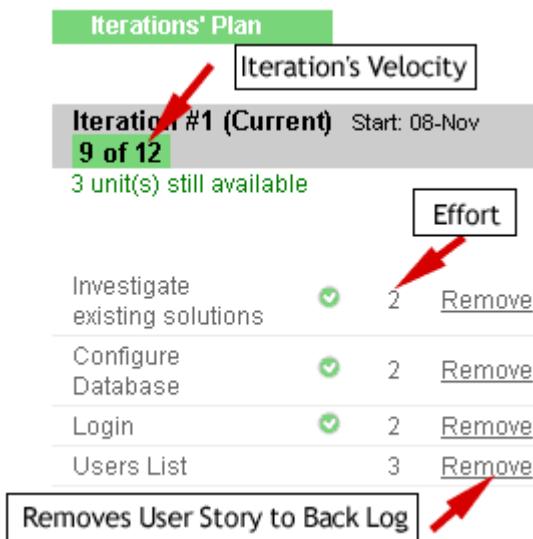
You could assign user stories on iterations in User Stories List section. Just select required iteration in drop-down list for each user story and push **Assign** button.

User Story	Effort	Business Value	Assign on
Investigate existing solutions It is required to check : - existing chart tools - GUI controls - O/R Mapping tools - Version Control tools	2	Mandatory	assign on team member <input type="button" value="Iteration #1"/> - User? - <input checked="" type="checkbox"/> Done Re-Open, Edit or Delete?
Configure Database Create new database for the project and publish access parameters on projects web site	2	Average	assign on iteration <input type="button" value="Iteration #1"/> - User? - <input checked="" type="checkbox"/> Done Re-Open, Edit or Delete?

Also on this screen you can assign user stories on team members. Right after assignment, user stories will appear in corresponding ToDo lists. For example, you assign ‘Implement Login feature’ user story on John. When John login into the system, he will see “Implement Login feature” in his ToDo list.

There is Iterations' Plan on the right side of the screen. Usually it shows three closest iterations (previous, current and next).

For example, the current iteration is Iteration #1 and you've assigned two new user stories on Iteration #1. These user stories will be removed from Back Log and appear in Iterations' Plan



The screenshot shows the 'Iterations' Plan' section. At the top, there's a green bar labeled 'Iterations' Plan' and a white bar labeled 'Iteration's Velocity'. Below that, a grey bar displays 'Iteration #1 (Current)' and 'Start: 08-Nov', with '9 of 12' highlighted in green. A message '3 unit(s) still available' is shown. The main area lists four user stories:

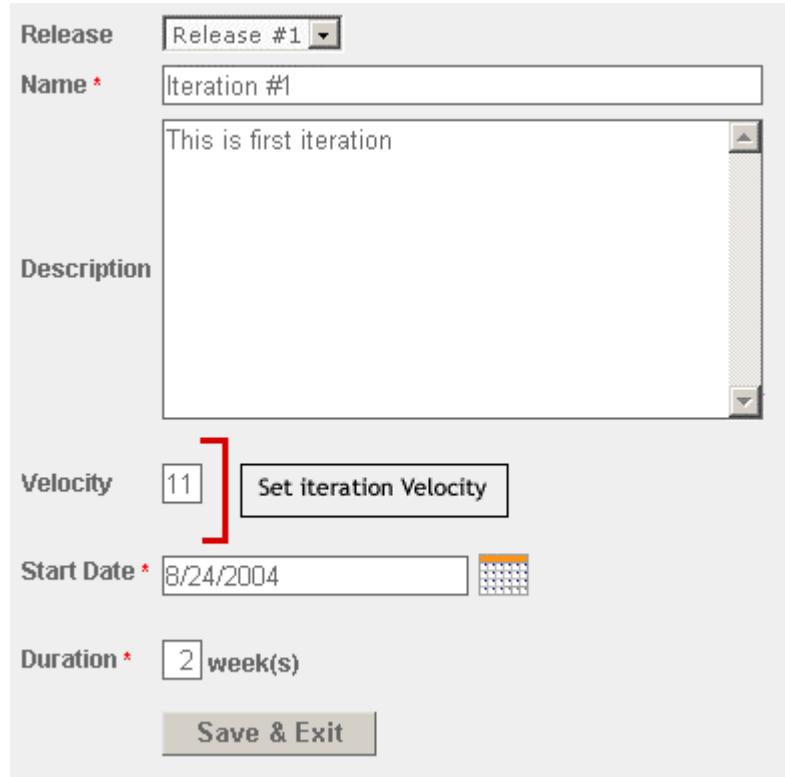
User Story	Status	Effort	Action
Investigate existing solutions	✓	2	Remove
Configure Database	✓	2	Remove
Login	✓	2	Remove
Users List		3	Remove

At the bottom, a button labeled 'Removes User Story to Back Log' is highlighted with a red arrow pointing to it.

You can remove user stories from iteration to Back Log. Iteration's Velocity bar indicates how many effort units could be added to this iteration. On the picture above, it is allowed to add, for example, one user story with effort = 3.

Set Iteration Velocity

When the first iteration will be completed, it is time to set second iteration's velocity. Choose the project and click **Iterations** link. Iterations list will appear. Find required iteration and click **Edit** link. New window with iteration's parameters will pop-up.



Release

Name *

Description

This is first iteration

Velocity

Start Date *

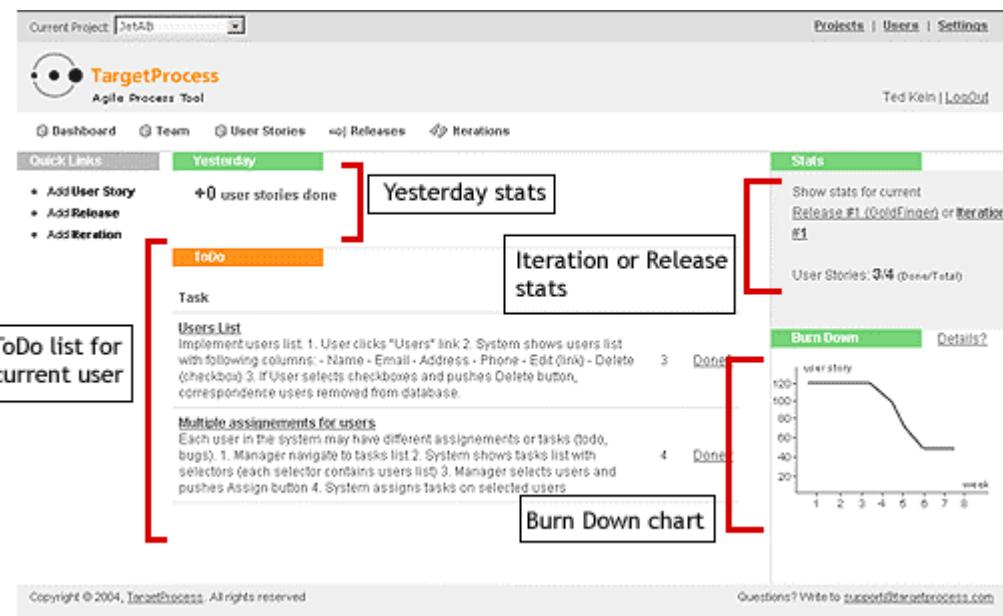
Duration * week(s)

There is **Velocity** field in a pop-up window. Enter required velocity value and push **Save & Exit** button.

Project Tracking

Project Dashboard is the main feature for project tracking. It consists of the several areas:

- Yesterday's stats
- Current Release or Iteration stats
- Burn Down chart
- ToDo list



The screenshot shows the TargetProcess Project Dashboard. Key features highlighted include:

- ToDo list for current user**: Located on the left side under Quick Links.
- Yesterday stats**: Shows '+0 user stories done'.
- Iteration or Release stats**: Shows '1000' tasks.
- Stats**: Shows 'Show stats for current Release #1 (GoldFinger) or Iteration #1'. It also displays 'User Stories: 3/4 (Done/Total)'.
- Burn Down chart**: A line graph showing progress over time.

Burn Down Chart

The most important project progress indicator is a Burn Down chart. It shows how User Stories were implemented during release. Project manager could compare team performance among iterations and get general information about project state. Let's check the following data

Iteration	User Stories done
#3	8
#4	10
#5	6
#6	4

It is clear that something has been going wrong since iteration #5. And Burn Down chart will show exactly that. It is up to project manager to identify problems, the chart just indicates that there are some troubles to be addressed and resolved.

Stats

Yesterday's stats show yesterday progress. It is quite handy to know how many user stories were completed yesterday. Moreover, this is a motivation factor.

Current release or iteration stats help to predict the nearest future. For example, 8 user stories were planned on current iteration. But in the middle of the iteration only 2 of them where finished. Of course, maybe the team will be able to finish the other 6 user stories, but it is good chance to double-check real situation and ensure that the iteration is on track.

If you have any questions about TargetProcess:Planning system, just contact us
info@targetprocess.com
<http://www.targetprocess.com>

Appendix A. Resources

Planning Extreme Programming

by Kent Beck, Martin Fowler

<http://www.amazon.com/exec/obidos/tg/detail/-/0201710919/002-5598678-3693648>

The Rational Unified Process: An Introduction

Philippe Kruchten

<http://www.amazon.com/exec/obidos/tg/detail/-/0201707101/103-5739680-9585429>

Extreme Programming Applied: Playing to Win

by Ken Auer, Roy Miller

<http://www.amazon.com/exec/obidos/tg/detail/-/0201616408/103-5739680-9585429>

Agile Software Development

by Alistair Cockburn

http://www.amazon.com/exec/obidos/tg/detail/-/0201699699/qid=1088001735/sr=1-3/ref=sr_1_3/103-5739680-9585429